

Fundamentals of CORPORATE FINANCE

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FUNDAMENTALS OF CORPORATE FINANCE. THIRTEENTH EDITION

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To Stephen A. Ross and family

Our great friend, colleague, and coauthor Steve Ross passed away on March 3, 2017. Steve's influence on our textbook, like his influence on the field of finance, is seminal, deep, and enduring, and we miss him greatly.

R.W.W. B.D.J.



About the Authors

STEPHEN A. ROSS



Stephen A. Ross

The late Stephen A. Ross was the Franco Modigliani Professor of Finance and Economics at the Sloan School of Management, Massachusetts Institute of Technology. One of the most widely published authors in finance and economics, Professor Ross was known for his work in developing the Arbitrage Pricing Theory as well as his substantial contributions to the discipline through his research on signaling, agency theory, option pricing, and the theory of the term structure of interest rates, among other topics. A past president of the American Finance Association, he also served as an associate editor of various academic and practitioner journals. He was a trustee of CalTech.

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Bradford D. Jordan is Visiting Scholar in the Warrington College of Business at the University of Florida. He previously held the duPont Endowed Chair in Banking and Financial Services at the University of Kentucky, where he was department chair for many years. Professor Jordan has published numerous articles in top journals on issues such as cost of capital, capital structure, and the behavior of security prices. He is a past president of the Southern Finance Association, and he is coauthor of Fundamentals of Investments: Valuation and Management, 9e, a leading investments text, also published by McGraw Hill.



Preface from the Authors

When the three of us decided to write a book, we were united by one strongly held principle: Corporate finance should be developed in terms of a few integrated, powerful ideas. We believed that the subject was all too often presented as a collection of loosely related topics, unified primarily by virtue of being bound together in one book, and we thought there must be a better way.

One thing we knew for certain was that we didn't want to write a "me-too" book. So, with a lot of help, we took a hard look at what was truly important and useful. In doing so, we were led to eliminate topics of dubious relevance, downplay purely theoretical issues, and minimize the use of extensive and elaborate calculations to illustrate points that are either intuitively obvious or of limited practical use.

As a result of this process, three basic themes became our central focus in writing *Fundamentals of Corporate Finance*:

AN EMPHASIS ON INTUITION

We always try to separate and explain the principles at work on a commonsense, intuitive level before launching into any specifics. The underlying ideas are discussed first in very general terms and then by way of examples that illustrate in more concrete terms how a financial manager might proceed in a given situation.

A UNIFIED VALUATION APPROACH

We treat net present value (NPV) as the basic concept underlying corporate finance. Many texts stop well short of consistently integrating this important principle. The most basic and important notion—that NPV represents the excess of market value over cost—often is lost in an overly mechanical approach that emphasizes computation at the expense of comprehension. In contrast, every subject we cover is firmly rooted in valuation, and care is taken throughout to explain how particular decisions have valuation effects.

A MANAGERIAL FOCUS

Students shouldn't lose sight of the fact that financial management concerns management. We emphasize the role of the financial manager as decision maker, and we stress the need for managerial input and judgment. We consciously avoid "black box" approaches to finance, and, where appropriate, the approximate, pragmatic nature of financial analysis is made explicit, possible pitfalls are described, and limitations are discussed.

In retrospect, looking back to our 1991 first edition IPO, we had the same hopes and fears as any entrepreneurs. How would we be received in the market? At the time, we had no idea that almost 30 years later, we would be working on a thirteenth edition. We certainly never dreamed that in those years we would work with friends and colleagues from around the world to create country-specific Australian, Canadian, European, Indian, and South African editions; an International edition; Chinese, French, Polish, Portuguese, Thai, Russian, Korean, and Spanish (among others) language editions; and an entirely separate book, *Essentials of Corporate Finance*, now in its tenth edition.

Today, as we prepare to once more enter the market, our goal is to stick with the basic principles that have brought us this far. However, based on the enormous amount of feedback we have received from you and your colleagues, we have made this edition and its package even more flexible than previous editions. We offer flexibility in coverage, as customized editions of this text can be crafted in any combination through McGraw Hill's *CREATE* system, and flexibility in pedagogy, by providing a wide variety





of features in the book to help students learn about corporate finance. We also provide flexibility in package options by offering the most extensive collection of teaching, learning, and technology aids of any corporate finance text. Whether you use only the textbook, or the book in conjunction with our other products, we believe you will find a combination with this edition that will meet your current as well as your changing course needs.

Stephen A. Ross Randolph W. Westerfield Bradford D. Jordan

THE TAX CUTS AND JOBS ACT (TCJA) IS INCORPORATED THROUGHOUT ROSS FUNDAMENTALS OF CORPORATE FINANCE, 13E.

There are six primary areas of change that are reflected in the 13th edition:

- Corporate tax. The new, flat-rate 21 percent corporate rate is discussed and compared
 to the old progressive system. The new rate is used throughout the text in examples and
 problems. Entities other than C corporations still face progressive taxation, so the discussion of marginal versus average tax rates remains relevant and is retained.
- 2. Bonus depreciation. For a limited time, businesses can take a 100 percent depreciation charge the first year for most non-real estate, MACRS-qualified investments. This "bonus depreciation" ends in a few years and MACRS returns, so the MACRS material remains relevant and is retained. The impact of bonus depreciation is illustrated in various problems.
- 3. *Limitations on interest deductions*. The amount of interest that may be deducted for tax purposes is limited. Interest that cannot be deducted can be carried forward to future tax years (but not carried back; see next).
- 4. *Carrybacks*. Net operating loss (NOL) carrybacks have been eliminated and NOL carryforward deductions are limited in any one tax year.
- 5. *Dividends received tax break*. The tax break on dividends received by a corporation has been reduced, meaning that the portion subject to taxation has increased.
- 6. *Repatriation*. The distinction between U.S. and non-U.S. profits has been essentially eliminated. All "overseas" assets, both liquid and illiquid, were subject to a one-time "deemed" tax.

With the 13th edition, we've also included coverage of:

- COVID-19 and its impact on finance in multiple chapters.
- · Clawbacks and deferred compensation.
- Fintech and the relationship between finance and other disciplines.
- · Ratios in practice.
- · Inversions.
- · Negative interest rates.
- · Corporate default rates in practice.
- · Entrepreneurship and venture capital.
- Online Appendix on covariance and correlation.
- Direct listings and cryptocurrency initial coin offerings (ICOs).
- · Regulation CF.
- Brexit.
- Repatriation.
- · Changes in lease accounting.



Coverage

This book was designed and developed explicitly for a first course in business or corporate finance, for both finance majors and non-majors alike. In terms of background or prerequisites, the book is nearly self-contained, assuming some familiarity with basic algebra and accounting concepts, while still reviewing important accounting principles very early on. The organization of this text has been developed to give instructors the flexibility they need.

The following grid presents, for each chapter, some of the most significant features as well as a few selected chapter highlights of the 13th edition of *Fundamentals*. Of course, in every chapter, opening vignettes, boxed features, in-chapter illustrated examples using real companies, and end-of-chapter material have been thoroughly updated as well.

Chapters	Selected Topics of Interest	Benefits to You	
PART 1 Overview of Corporate Finance			
CHAPTER 1 Introduction to Corporate Finance	Goal of the firm and agency problems.	Stresses value creation as the most fundamenta aspect of management and describes agency issues that can arise.	
	Ethics, financial management, and executive compensation.	Brings in real-world issues concerning conflicts of interest and current controversies surrounding ethical conduct and management pay.	
	Sarbanes-Oxley.	Up-to-date discussion of Sarbanes-Oxley and its implications and impact.	
	New: Finance and other disciplines, including fintech.	Discusses how finance interacts with other business disciplines. Also includes a discussion of fintech.	
	Minicase: The McGee Cake Company.	Examines the choice of organization form for a small business.	
CHAPTER 2 Financial Statements,	Cash flow vs. earnings.	Clearly defines cash flow and spells out the differences between cash flow and earnings.	
Taxes, and Cash Flow	New: COVID-19 and cash flows.	Discussion of how COVID-19 has affected cash flows.	
	Market values vs. book values.	Emphasizes the relevance of market values over book values.	
	Brief discussion of average corporate tax rates.	Highlights the variation in corporate tax rates across industries in practice.	
	New: Personal tax rates.	Discusses how personal tax rates affect sole proprietorships, partnerships, and LLCs.	
	Minicase: Cash Flows and Financial Statements at Sunset Boards, Inc.	Reinforces key cash flow concepts in a small business setting.	



COVERAGE

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Chapters	Selected Topics of Interest	Benefits to You
PART 2 Financial Statements	and Long-Term Financial Planning	
CHAPTER 3 Working with Financial Statements	New: COVID-19 and financial ratios.	Discussion of COVID-19 and its affect on ratios.
	Expanded DuPont analysis.	Expands the basic DuPont equation to better explore the interrelationships between operating and financial performance.
	DuPont analysis for real companies using data from S&P <i>Market Insight</i> .	Analysis shows students how to get and use real-world data, thereby applying key chapter ideas.
	Ratio and financial statement analysis using smaller firm data.	Uses firm data from <i>RMA</i> to show students how to actually get and evaluate financial statement benchmarks.
	Understanding financial statements.	Thorough coverage of standardized financial statements and key ratios.
	The enterprise value-EBITDA ratio.	Defines enterprise value (EV) and discusses the widely used EV-EBITDA ratio.
	New: Ratios for various industries.	Discussion of ratios for various industries in practice.
	Minicase: Ratio Analysis at S&S Air, Inc.	Illustrates the use of ratios and some pitfalls in a small business context.
CHAPTER 4 Long-Term Financial Planning	Expanded discussion of sustainable growth calculations.	Illustrates the importance of financial planning in a small firm.
and Growth	Explanation of alternative formulas for sustainable and internal growth rates.	Explanation of growth rate formulas clears up a common misunderstanding about these formulas and the circumstances under which alternative formulas are correct.
	Thorough coverage of sustainable growth as a planning tool.	Provides a vehicle for examining the interrelationships between operations, financing, and growth.
	Long-range financial planning.	Covers the percentage of sales approach to creating pro forma statements.
	Minicase: Planning for Growth at S&S Air.	Discusses the importance of a financial plan and capacity utilization for a small business.
PART 3 Valuation of Future Ca	ash Flows	
CHAPTER 5 Introduction to Valuation: The Time Value of Money	First of two chapters on time value of money.	Relatively short chapter introduces just the basic ideas on time value of money to get students started on this traditionally difficult topic.
CHAPTER 6 Discounted Cash Flow Valuation	Growing annuities and perpetuities.	Covers more advanced time value topics with numerous examples, calculator tips, and Excel spreadsheet exhibits. Contains many real-world examples.
	Second of two chapters on time value of money.	Explores the financial pros and cons of pursuing an MBA degree.
	Minicase: The MBA Decision.	





Chapters	Selected Topics of Interest	Benefits to You
CHAPTER 7 Interest Rates and Bond	Negative interest rates.	Chapter explores the recent phenomenon of negative interest on government bonds.
Valuation	Bond valuation.	Complete coverage of bond valuation and bond features
	Interest rates.	Discusses real versus nominal rates and the determinants of the term structure.
	"Clean" vs. "dirty" bond prices and accrued interest.	Clears up the pricing of bonds between coupon payment dates and also bond market quoting conventions.
	TRACE system and transparency in the corporate bond market.	Up-to-date discussion of new developments in fixed income with regard to price, volume, and transactions reporting.
	"Make-whole" call provisions.	Up-to-date discussion of a relatively new type of ca provision that has become very common.
	Islamic finance.	Provides basics of some important concepts in Islamic finance.
	New: COVID-19 and credit ratings	Discussion of the negative impact of COVID-19 on credit ratings.
	New: Corporate default rates.	Provides a discussion of default rates by credit rating.
	<i>Minicase</i> : Financing S&S Air's Expansion Plans with a Bond Issue.	Discusses the issues that come up in selling bonds to the public.
CHAPTER 8 Stock Valuation	Stock valuation.	Thorough coverage of constant and nonconstant growth models.
	NYSE market operations.	Up-to-date description of major stock market operations.
	Valuation using multiples.	Illustrates using PE and price/sales ratios for equity valuation.
	New: Valuation ratios for industries.	Provides a discussion of how valuation ratios vary between industries.
	Minicase: Stock Valuation at Ragan, Inc.	Illustrates the difficulties and issues surrounding small business valuation.
PART 4 Capital Budgetin	g	
CHAPTER 9 Net Present Value and Other Investment Criteria	First of three chapters on capital budgeting.	Relatively short chapter introduces key ideas on an intuitive level to help students with this traditionally difficult topic.
	NPV, IRR, payback, discounted payback, MIRR, and accounting rate of return.	Consistent, balanced examination of advantages ardisadvantages of various criteria.
	Minicase: Bullock Gold Mining.	Explores different capital budgeting techniques with nonstandard cash flows.

CHAPTER 9 Net Present Value and Other Investment Criteria Net Present Value and Dudgeting. Net Present Value and Dudgeting issues and an intuitive level to help students with this traditionally difficult topic. Consistent, balanced examination of advantages and disadvantages of various criteria. Explores different capital budgeting techniques with nonstandard cash flows. Thorough coverage of project cash flows and the relevant numbers for a project analysis. Alternative cash flow definitions. Emphasizes the equivalence of various formulas, thereby removing common misunderstandings. Special cases of DCF analysis. Considers important applications of chapter tools. Minicase: Conch Republic Electronics, Part 1. Analyzes capital budgeting issues and complexities.





Chapters	Selected Topics of Interest	Benefits to You
CHAPTER 11 Project Analysis and Evaluation	Sources of value.	Stresses the need to understand the economic basis for value creation in a project.
	Scenario and sensitivity "what-if" analyses.	Illustrates how to actually apply and interpret these tools in a project analysis.
	Break-even analysis.	Covers cash, accounting, and financial break-even levels.
	Minicase: Conch Republic Electronics, Part 2.	Illustrates the use of sensitivity analysis in capital budgeting.
PART 5 Risk and Return		
CHAPTER 12	New: The stock market in 2020.	Discussion of the market turmoil in early 2020

PART 5 Risk and Return		
CHAPTER 12 Some Lessons from Capital	New: The stock market in 2020.	Discussion of the market turmoil in early 2020 caused by COVID-19.
Market History	Expanded discussion of geometric vs. arithmetic returns.	Discusses calculation and interpretation of geometric returns. Clarifies common misconceptions regarding appropriate use of arithmetic vs. geometric average returns.
	Capital market history.	Extensive coverage of historical returns, volatilities, and risk premiums.
	Market efficiency.	Efficient markets hypothesis discussed along with common misconceptions.
	The equity risk premium.	Discusses the equity premium puzzle and latest international evidence.
	The 2008 experience.	Section on the stock market turmoil of 2008.
	Minicase: A Job at S&S Air.	Discusses selection of investments for a 401(k) plan.
CHAPTER 13 Return, Risk, and the Security	Diversification and systematic and unsystematic risk.	Illustrates basics of risk and return in a straightforward fashion.
Market Line	Beta and the security market line.	Develops the security market line with an intuitive approach that bypasses much of the usual portfolio theory and statistics.
	New: Covariance and correlation.	Online Appendix provides a more in-depth discussion of covariance and correlation.
	Minicase: The Beta for Colgate-Palmolive.	Detailed discussion of beta estimation.

PART 6 Cost of Capital and Long-Term Financial Policy			
CHAPTER 14 Cost of Capital	Cost of capital estimation.	Contains a complete, web-based illustration of cost of capital for a real company.	
	Geometric vs. arithmetic growth rates.	Both approaches are used in practice. Clears up issues surrounding growth rate estimates.	
	Firm valuation.	Develops the free cash flow approach to firm valuation.	
	Minicase: Cost of Capital for Swan Motors.	Covers pure play approach to cost of capital estimation.	



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Chapters	Selected Topics of Interest	Benefits to You
CHAPTER 15 Raising Capital	New: Entrepreneurship and venture capital.	Discussion of entrepreneurship and the venture capital market.
	Dutch auction IPOs.	Explains uniform price auctions.
	Regulation CF.	Explains the new Regulation CF for crowdfunding and provides some examples.
	IPO "quiet periods."	Explains the SEC's quiet period rules.
	Rights vs. warrants.	Clarifies the optionlike nature of rights prior to their expiration dates.
	IPO valuation.	Extensive, up-to-date discussion of IPOs, including the 1999–2000 period.
	Minicase: S&S Air Goes Public.	Covers the key parts of the IPO process for a sm firm.
CHAPTER 16	Basics of financial leverage.	Illustrates effect of leverage on risk and return.
Financial Leverage and Capital Structure Policy	Optimal capital structure.	Describes the basic trade-offs leading to an optimal capital structure.
	Financial distress and bankruptcy.	Briefly surveys the bankruptcy process.
	Minicase: Stephenson Real Estate Recapitalization.	Discusses optimal capital structure for a medium sized firm.
CHAPTER 17 Dividends and Payout Policy	New survey evidence on dividend policy.	New survey results show the most important (an least important) factors considered by financial managers in setting dividend policy.
	Effect of new tax laws.	Discusses implications of new, lower dividend ar capital gains rates.
	Dividends and dividend policy.	Describes dividend payments and the factors favoring higher and lower payout policies.
	Optimal payout policy.	Extensive discussion of the latest research and survey evidence on dividend policy, including life cycle theory.
	Stock repurchases.	Thorough coverage of buybacks as an alternativ to cash dividends.
	Minicase: Electronic Timing, Inc.	Describes the dividend/share repurchase issue fa small company.

CHAPTER 18	Operating and cash cycles.	Stresses the importance of cash flow timing.
Short-Term Finance and Planning	Short-term financial planning.	Illustrates creation of cash budgets and potential need for financing.
	Purchase order financing.	Brief discussion of PO financing, which is popular with small and medium-sized firms.
	Minicase: Piepkorn Manufacturing Working Capital Management.	Illustrates the construction of a cash budget and short-term financial plan for a small company.





Chapters	Selected Topics of Interest	Benefits to You
CHAPTER 19 Cash and Liquidity Management	New: COVID and short-term finance.	Discussion of the COVID-19 crisis on short-term planning.
	Float management.	Thorough coverage of float management and potential ethical issues.
	Cash collection and disbursement.	Examination of systems used by firms to handle cash inflows and outflows.
	Minicase: Cash Management at Webb Corporation.	Evaluates alternative cash concentration systems for a small firm.
CHAPTER 20 Credit and Inventory	New: COVID-19 and inventory.	Discussion of excess inventory and inventory shortages due to COVID-19.
Management	Credit management.	Analysis of credit policy and implementation.
	Inventory management.	Brief overview of important inventory concepts.
	Minicase: Credit Policy at Howlett Industries.	Evaluates working capital issues for a small firm.

PART 8 Topics in Corporate Finance			
CHAPTER 21 International Corporate Finance	Foreign exchange.	Covers essentials of exchange rates and their determination.	
	International capital budgeting.	Shows how to adapt basic DCF approach to handle exchange rates.	
	Exchange rate and political risk.	Discusses hedging and issues surrounding sovereign risk.	
	Brexit.	Uses "Brexit" as an illustration of political risk.	
	Repatriation.	Chapter opener and in-chapter discussion of the immense overseas cash holdings by U.S. corporations.	
	Minicase: S&S Air Goes International.	Discusses factors in an international expansion for a small firm.	
CHAPTER 22 Behavioral Finance: Implications for Financial Management	Behavioral finance.	Unique and innovative coverage of the effects of biases and heuristics on financial management decisions. "In Their Own Words" box by Hersh Shefrin.	
	Case against efficient markets.	Presents the behavioral case for market inefficiency and related evidence pro and con.	
	<i>Minicase</i> : Your 401(k) Account at S&S Air.	Illustrates the considerations to be taken when selecting investment options.	
CHAPTER 23 Enterprise Risk Management	Volatility and risk.	Illustrates need to manage risk and some of the most important types of risk.	
	Hedging with forwards, options, and swaps.	Shows how many risks can be managed with financial derivatives.	
	Minicase: Chatman Mortgage, Inc.	Analyzes hedging of interest rate risk.	





Chapters	Selected Topics of Interest	Benefits to You
CHAPTER 24 Options and Corporate Finance	Stock options, employee stock options, and real options.	Discusses the basics of these important option types.
	Option-embedded securities.	Describes the different types of options found in corporate securities.
	Minicase: S&S Air's Convertible Bond.	Examines security issuance issues for a small firm.
CHAPTER 25 Option Valuation	Put-call parity and Black-Scholes.	Develops modern option valuation and factors influencing option values.
	Options and corporate finance.	Applies option valuation to a variety of corporate issues, including mergers and capital budgeting.
	Minicase: Exotic Cuisines Employee Stock Options.	Illustrates complexities that arise in valuing employee stock options.
CHAPTER 26 Mergers and Acquisitions	Alternatives to mergers and acquisitions.	Covers strategic alliances and joint ventures and why they are important alternatives.
	Defensive tactics.	Expanded discussion of antitakeover provisions.
	Divestitures and restructurings.	Examines important actions such as equity carveouts, spins-offs, and split-ups.
	Mergers and acquisitions.	Develops essentials of M&A analysis, including financial, tax, and accounting issues.
	<i>Minicase</i> : The Birdie Golf–Hybrid Golf Merger.	Covers small business valuation for acquisition purposes.
CHAPTER 27 Leasing	Changes in lease accounting.	Discusses recent changes in lease accounting rules and the curtailment of "off-balance-sheet" financing.
	Leases and lease valuation.	Examines essentials of leasing, good and bad reasons for leasing, and NPV of leasing.
	<i>Minicase</i> : The Decision to Lease or Buy at Warf Computers.	Covers lease-or-buy and related issues for a small business.

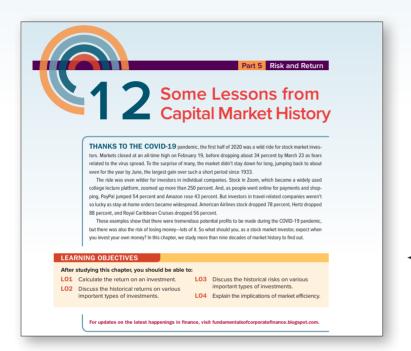


In-Text Study Features

To meet the varied needs of its intended audience, *Fundamentals of Corporate Finance* is rich in valuable learning tools and support.

CHAPTER-OPENING VIGNETTES

Vignettes drawn from real-world events introduce students to the chapter concepts.

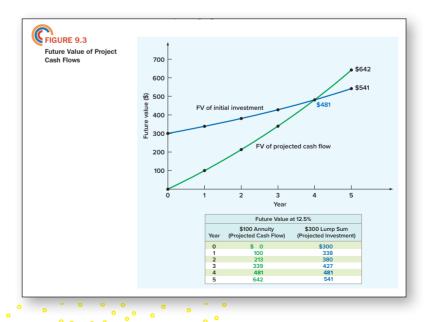


CHAPTER LEARNING OBJECTIVES

This feature maps out the topics and learning goals in every chapter. Each end-of-chapter problem and test bank question is linked to a learning objective, to help you organize your assessment of knowledge and comprehension.

PEDAGOGICAL USE OF COLOR

This learning tool continues to be an important feature of *Fundamentals of Corporate Finance*. In almost every chapter, color plays an extensive, nonschematic, and largely self-evident role. A guide to the functional use of color is on page xlvi of this front matter.





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IN THEIR OWN WORDS . . .

Robert C. Higgins on Sustainable Growth

Most financial officers know intuitively that it takes money to make money. Rapid sales growth requires increased assets in the form of accounts receivable, inventory, and fixed plant, which, in turn, require money to pay for assets. They also know that if their company does not have the money when needed, it can literally "grow broke." The sustainable growth equation states these intuitive truths explicitly.

Sustainable growth is often used by bankers and other external analysts to assess a company's creditworthiness. They are aided in this exercise by several sophisticated computer software packages that provide detailed analyses of the company's past financial performance, including its annual sustainable growth rate.

Bankers use this information in several ways. Quick comparison of a company's actual growth rate to its sustainable rate tells the banker what issues will be at the top of management's financial agenda. If actual growth consistently exceeds sustainable growth, management's problem will be where to get the cash to finance growth. The banker thus can anticipate interest in loan products. Conversely, if sustainable growth consistently exceeds actual, the banker had best be prepared to talk about investment products, because management's problem will be what to do with all the cash that keeps piling up in the till.

Bankers also find the sustainable growth equation useful for explaining to financially inexperienced small business owners and overly optimistic entrepreneurs that, for the long-run viability of their business, it is necessary to keep growth and profitability in proper balance.

Finally, comparison of actual to sustainable growth rates helps a banker understand why a loan applicant needs money and for how long the need might continue. In one instance, a loan applicant requested \$100,000 to pay off several insistent suppliers and promised to repay in a few months when he collected some accounts receivable that were coming due. A sustainable growth analysis revealed that the firm had been growing at four to six times its sustainable growth rate and that this pattern was likely to continue in the foreseeable future. This alerted the banker to the fact that impatient suppliers were only a symptom of the much more fundamental disease of overly rapid growth, and that a \$100,000 loan would likely prove to be only the down payment on a much larger, multiyear commitment.

Robert C. Higgins is a Professor Emeritus of Finance, at the Foster School of Business at the University of Washington. He pioneered the use of sustainable growth as a tool for financial analysis.

IN THEIR OWN WORDS BOXES

This series of boxes features popular articles on key topics in the text written by distinguished scholars and practitioners. Boxes include essays by Merton Miller on capital structure, Fischer Black on dividends, and Roger lbbotson on capital market history. A complete list of In Their Own Words boxes appears on page xlv.

WORK THE WEB BOXES

These boxes show students how to research financial issues using the web and then how to use the information they find to make business decisions. Work the Web boxes also include interactive follow-up questions and exercises.

WORK THE WEB

As we discussed in this chapter, ratios are an important tool for examining a company's performance. Gathering the necessary financial statements to calculate ratios can be tedious and time-consuming. Fortunately, many sites on the web provide this information for free. One of these is www.reuters.com. We went there, entered the ticker symbol "HD" (for Home Depot), and then went to the "Key Metrics" page. Here is an abbreviated look at the results:



	Company	industry	sector
Quick Ratio (MRQ)	0.42	1.03	1.26
Current Ratio (MRQ)	1.34	1.91	1.58
LT Debt to Equity (MRQ)	397.33	84.80	34.40
Total Debt to Equity (MRQ)	406.99	98.04	64.39
Interest Coverage (TTM)	18.56	14.73	3.63

The website reports numerous ratios for each publicly traded company. We encourage you to have a look at your favorite company.

Questions

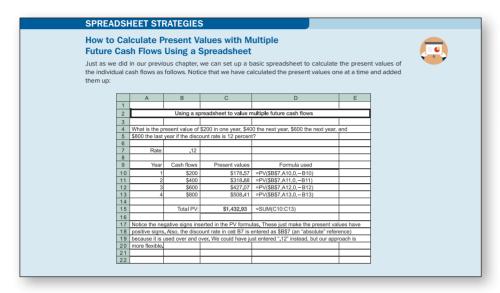
- 1. Go to www.reuters.com and find the major ratio categories listed on this website. How do the categories differ from the categories listed in this textbook?
- 2. Go to www.reuters.com and look at the ratios. You will notice the ratios are reported for annual, quarterly, trailing twelve month, or 5-year numbers. Why might the ratios be calculated using different values?





REAL-WORLD EXAMPLES

Actual events are integrated throughout the text, tying chapter concepts to real life through illustration and reinforcing the relevance of the material. Some examples tie into the chapter-opening vignette for added reinforcement.

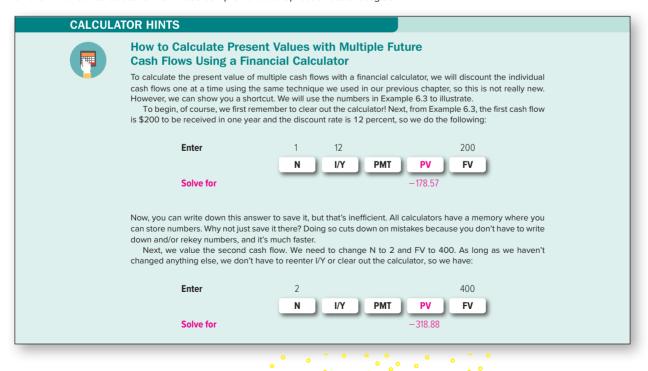


SPREADSHEET STRATEGIES

This feature introduces students to Excel and shows them how to set up spreadsheets in order to analyze common financial problems—a vital part of every business student's education.

CALCULATOR HINTS

Brief calculator tutorials appear in selected chapters to help students learn or brush up on their financial calculator skills. These complement the Spreadsheet Strategies.





CONCEPT BUILDING

Chapter sections are intentionally kept short to promote a step-by-step, building block approach to learning. Each section is then followed by a series of short concept questions that highlight the key ideas just presented. Students use these questions to make sure they can identify and understand the most important concepts as they read.

Concept Questions

- **3.3a** What are the five groups of ratios? Give two or three examples of each kind.
- **3.3b** Given the total debt ratio, what other two ratios can be computed? Explain how
- **3.3c** Turnover ratios all have one of two figures as the numerator. What are these two figures? What do these ratios measure? How do you interpret the results?
- **3.3d** Profitability ratios all have the same figure in the numerator. What is it? What do these ratios measure? How do you interpret the results?

SUMMARY TABLES

These tables succinctly restate key principles, results, and equations. They appear whenever it is useful to emphasize and summarize a group of related concepts. For an example, see Chapter 3, page 72.



PV for a perpetuity = C/r

For example, an investment offers a perpetual cash flow of \$500 every year. The return you require on such an investment is 8 percent. What is the value of this investment? The value of this perpetuity is:

Perpetuity PV = C/r = \$500/.08 = \$6,250

For future reference, Table 6.2 contains a summary of the annuity and perpetuity basic calculations we have described in this section. By now, you probably think that you'll just use online calculators to handle annuity problems. Before you do, see our nearby *Work the Web* box!

EXAMPLE 6.7

Preferred Stock

Preferred stock (or preference stock) is an important example of a perpetuity. When a corporation sells preferred stock, the buyer is promised a fixed cash dividend every period (usually every quarter) forever. This dividend must be paid before any dividend can be paid to regular stockholders—hence the term preferred.

Suppose the Fellini Co. wants to sell preferred stock at \$100 per share. A similar issue of preferred stock already outstanding has a price of \$40 per share and offers a dividend of \$1 every quarter. What dividend will Fellini have to offer if the preferred stock is going to sell?

LABELED EXAMPLES

Separate numbered and titled examples are extensively integrated into the chapters. These examples provide detailed applications and illustrations of the text material in a step-bystep format. Each example is completely self-contained so students don't have to search for additional information. Based on our classroom testing, these examples are among the most useful learning aids because they provide both detail and explanation.





KEY TERMS

Key terms are printed in bold type and defined within the text the first time they appear. They also appear in the margins with definitions for easy location and identification by the student.

EXPLANATORY WEB LINKS

These web links are provided in the margins of the text. They are specifically selected to accompany text material and provide students and instructors with a quick way to check for additional information using the internet.

- A petition is filed in a federal court. Corporations may file a voluntary petition, or involuntary petitions may be filed against the corporation by several of its creditors.
- A trustee-in-bankruptcy is elected by the creditors to take over the assets of the debtor corporation. The trustee will attempt to liquidate the assets.
- When the assets are liquidated, after payment of the bankruptcy administration costs, the proceeds are distributed among the creditors.
- If any proceeds remain, after expenses and payments to creditors, they are distributed to the shareholders.

The distribution of the proceeds of the liquidation occurs according to the following



KEY EQUATIONS

Called out in the text, key equations are identified by an equation number. The list in Appendix B shows the key equations by chapter, providing students with a convenient reference.

Based on our examples, we can now write the general expression for the value of a bond. If a bond has (1) a face value of F paid at maturity, (2) a coupon of C paid per period, (3) t periods to maturity, and (4) a yield of r per period, its value is:

Bond value = $C \times [1 - 1/(1 + r)^t]/r + F/(1 + r)^t$ Bond value = Present value of the coupons + Present value of the face amount



HIGHLIGHTED CONCEPTS

Throughout the text, important ideas are pulled out and presented in a highlighted box—signaling to students that this material is particularly relevant and critical for their understanding. For examples, see Chapter 10, page 319; Chapter 13, page 441.

EXCEL MASTER

Icons in the margin identify concepts and skills covered in our unique, RWJ-created Excel Master program. For more training in Excel functions for finance, and for more practice, log on to McGraw Hill's Connect Finance for Fundamentals of Corporate Finance to access the Excel Master files. This pedagogically superior tool will help get your students the practice they need to succeed—and to exceed expectations.

12.3 Average Returns: The First Lesson



As you've probably begun to notice, the history of capital market returns is too complicated to be of much use in its undigested form. We need to begin summarizing all these numbers. Accordingly, we discuss how to go about condensing the detailed data. We start out by calculating average returns.

CALCULATING AVERAGE RETURNS

The obvious way to calculate the average returns on the different investments in Table 12.1 is to add up the yearly returns and divide by 94. The result is the historical average of the individual values

For example, if you add up the returns for the large-company stocks in Figure 12.5 for the 94 years, you will get about 11.37. The average annual return is 11.37/94 = .121, or 12.1%. You interpret this 12.1 percent just like any other average. If you were to pick a year at random from the 94-year history and you had to guess what the return in that year was, the best guess would be 12.1 percent.

AVERAGE RETURNS: THE HISTORICAL RECORD

Table 12.2 shows the average returns for the investments we have discussed. As shown, in a typical year, the small-company stocks increased in value by 16.3 percent. Notice also how much larger the returns are for stocks, compared to the returns on bonds.

These averages are, of course, nominal because we haven't worried about inflation. Notice that the average inflation rate was 2.9 percent per year over this 94-year span. The nominal return on U.S. Treasury bills was 3.4 percent per year. The average real return on





CHAPTER SUMMARY AND CONCLUSIONS

Every chapter ends with a concise, but thorough, summary of the important ideas—helping students review the key points and providing closure to the chapter.

CHAPTER REVIEW AND SELF-TEST PROBLEM

2.1 Cash Flow for Mara Corporation This problem will give you some practice working with financial statements and figuring cash flow. Based on the following information for Mara Corporation, prepare an income statement for 2021 and balance sheets for 2020 and 2021. Next, following our U.S. Corporation examples in the chapter, calculate cash flow from assets, cash flow to creditors, and cash flow to stockholders for Mara for 2021. Use a 21 percent tax rate throughout. You can check your answers against ours, found in the following section.

	2020	2021
Sales	\$4,203	\$4,507
Cost of goods sold	2,422	2,633
Depreciation	785	952
Interest	180	196
Dividends	275	352
Current assets	2,205	2,429
Net fixed assets	7,344	7,650
Current liabilities	1,003	1,255
Long-term debt	3,106	2,085

CHAPTER REVIEW AND SELF-TEST PROBLEMS

Appearing after the Summary and Conclusions, each chapter includes a Chapter Review and Self-Test Problem section. These questions and answers allow students to test their abilities in solving key problems related to the chapter content and provide instant reinforcement.

CONCEPTS REVIEW AND CRITICAL THINKING QUESTIONS

This successful endof-chapter section
facilitates your students'
knowledge of key
principles, as well as their
intuitive understanding
of the chapter concepts.
A number of the
questions relate to
the chapter-opening
vignette—reinforcing
student critical thinking
skills and the learning
of chapter material.

CONCEPTS REVIEW AND CRITICAL THINKING QUESTIONS

- Liquidity [LO1] What does liquidity measure? Explain the trade-off a firm faces between high liquidity and low liquidity levels.
- 2. Accounting and Cash Flows [LO2] Why might the revenue and cost figures shown on a standard income statement not be representative of the actual cash inflows and outflows that occurred during a period?
- 3. Book Values versus Market Values [LO1] In preparing a balance sheet, why do you think standard accounting practice focuses on historical cost rather than market value?
- 4. Operating Cash Flow [LO2] In comparing accounting net income and operating cash flow, name two items you typically find in net income that are not in operating cash flow. Explain what each is and why it is excluded in operating cash flow.
- 5. Book Values versus Market Values [LO1] Under standard accounting rules, it is possible for a company's liabilities to exceed its assets. When this occurs, the owners' equity is negative. Can this happen with market values? Why or why not?
- 6. Cash Flow from Assets [LO4] Suppose a company's cash flow from assets is negative for a particular period. Is this necessarily a good sign or a bad sign?
- 7. Operating Cash Flow [LO4] Suppose a company's operating cash flow has been negative for several years running. Is this necessarily a good sign or a bad sign?
- 8. Net Working Capital and Capital Spending [LO4] Could a company's change in NWC be negative in a given year? (*Hint*: Yes.) Explain how this might come about. What about net capital spending?
- Cash Flow to Stockholders and Creditors [LO4] Could a company's cash flow to stockholders be negative in a given year? (*Hint*: Yes.) Explain how this might come about. What about cash flow to creditors?
- 10. Firm Values [LO1] Referring back to the Procter & Gamble example used at the beginning of the chapter, note that we suggested that Procter & Gamble's stockholders probably didn't suffer as a result of the reported loss. What do you think was the basis for our conclusion?





END-OF-CHAPTER QUESTIONS AND PROBLEMS

Students learn better when they have plenty of opportunity to practice; therefore, *Fundamentals*, 13e, provides extensive end-of-chapter questions and problems. The end-of-chapter support greatly exceeds typical introductory textbooks. The questions and problems are separated into three learning levels: Basic, Intermediate, and Challenge. Answers to selected end-of-chapter material appear in Appendix C. Also, most problems are available in McGraw Hill's Connect—see page xxiv for details.

QU	ESTIONS AND PROBLEMS		
1.	Building a Balance Sheet [LO1] Bing, Inc., has current assets of \$5,400, net fixed assets of \$28,100, current liabilities of \$4,100, and long-term debt of \$10,600. What is the value of the shareholders' equity account for this firm? How much is net working capital?	CONNECT: BASIC (Questions 1–11)	
2.	Building an Income Statement [LO1] Nataro, Inc., has sales of \$742,000, costs of \$316,000, depreciation expense of \$39,000, interest expense of \$34,000, and a tax rate of 21 percent. What is the net income for this firm?	%	
3.	Dividends and Retained Earnings [LO1] Suppose the firm in Problem 2 paid out \$125,000 in cash dividends. What is the addition to retained earnings?	Z	
4.	Per-Share Earnings and Dividends [LO1] Suppose the firm in Problem 3 had 75,000 shares of common stock outstanding. What is the earnings per share, or EPS, figure? What is the dividends per share figure?	7%	
5.	Calculating Taxes [LO3] Timmy Tappan is single and had \$189,000 in taxable income. Using the rates from Table 2.3 in the chapter, calculate his income taxes. What is the average tax rate? What is the marginal tax rate?	7%	
6.	Calculating OCF [LO4] Graff, Inc., has sales of \$49,800, costs of \$23,700, depreciation expense of \$2,300, and interest expense of \$1,800. If the tax rate is 22 percent, what is the operating cash flow, or OCF?	72	

END-OF-CHAPTER CASES

Located at the end of the book's chapters, these minicases focus on real-life company situations that embody important corporate finance topics. Each case presents a new scenario, data, and a dilemma. Several questions at the end of each case require students to analyze and focus on all of the material they learned from each chapter.

MINICASE **Bullock Gold Mining** Seth Bullock, the owner of Bullock Gold Mining, is evaluating a new gold mine in South Dakota. Dan Dority, the -\$745,000,000 company's geologist, has just finished his analysis of the 127,000,000 mine site. He has estimated that the mine would be produc-2 135.000.000 tive for eight years, after which the gold would be completely 3 145,000,000 mined. Dan has taken an estimate of the gold deposits to 185.000.000 Alma Garrett, the company's financial officer. Alma has been 5 225,000,000 asked by Seth to perform an analysis of the new mine and 165,000,000 present her recommendation on whether the company should 6 open the new mine. 7 155.000.000 Alma has used the estimates provided by Dan to deter-8 134,000,000 mine the revenues that could be expected from the mine. She 55.000.000 has also projected the expense of opening the mine and the annual operating expenses. If the company opens the mine, it **QUESTIONS** will cost \$745 million today, and it will have a cash outflow 1. Construct a spreadsheet to calculate the payback period. of \$55 million nine years from today in costs associated with internal rate of return, modified internal rate of return, and closing the mine and reclaiming the area surrounding it. The net present value of the proposed mine. expected cash flows each year from the mine are shown in the table. Bullock Mining has a required return of 12 percent on all 2. Based on your analysis, should the company open the mine? of its gold mines. 3. Bonus question: Most spreadsheets do not have a built-in formula to calculate the payback period. Write a VBA script that calculates the payback period for a project.

WEB EXERCISES (ONLINE ONLY)

For instructors interested in integrating even more online resources and problems into their course, these web activities show students how to learn from the vast amount of financial resources available on the internet. In the 13th edition of *Fundamentals*, these web exercises are available to students and instructors through Connect.



Comprehensive Teaching and Learning Package

This edition of *Fundamentals* has several options in terms of the textbook, instructor supplements, student supplements, and multimedia products. Mix and match to create a package that is perfect for your course!

TEXTBOOK

Customize your version of *Fundamentals*, 13e, through McGraw Hill's *Create* platform. Teach the chapters you want in the order you want—your rep can show you how!

INSTRUCTOR RESOURCES

Keep all the supplements in one place! Your Connect Library contains all the necessary supplements— Teaching Resource Manual, Solutions, Test Bank, Computerized Test Bank, and PowerPoint—all in one easy-to-find, easy-to-use, integrated place: Your Connect Finance course.

• Teaching Resource Manual (TRM)

The TRM is a full-service implementation guide designed to support you in the delivery of your curriculum and assist you in integrating Connect.

Solutions Manual (SM)

Prepared by Brad Jordan, University of Florida, and Joe Smolira, Belmont University

The Fundamentals Solutions Manual provides detailed solutions to the extensive end-of-chapter material, including concept review questions, quantitative problems, and cases.

Test Bank

Prepared by Heidi Toprac

Over 100 questions and problems per chapter! Each chapter includes questions that test the understanding of key terms in the book; questions patterned after learning objectives, concept questions, chapter-opening vignettes, boxes, and highlighted phrases; multiple-choice problems patterned after end-of-chapter questions at a variety of skill levels; and essay questions to test problem-solving skills and more advanced understanding of concepts.

Excel Simulations

Expanded for this edition! With 180 Excel simulation questions now included in Connect, RWJ is the unparalleled leader in offering students the opportunity to practice using the Excel functions they will use throughout their careers in finance.

Corporate Finance Videos

These brief and engaging conceptual videos (and accompanying questions) help students to master the building blocks of the Corporate Finance course.

PowerPoint Presentations

The PowerPoint slides for the 13th edition have been revised to include a wealth of instructor material, including lecture tips, real-world examples, and international notes. Each presentation also includes slides dedicated entirely to ethics notes that relate to the chapter topics.

Test Builder in Connect

Available within Connect, Test Builder is a cloud-based tool that enables instructors to format tests that can be printed or administered within a LMS. Test Builder offers a modern, streamlined interface for easy content configuration that matches course needs, without requiring a download.



Test Builder allows you to:

- Access all test bank content from a particular title.
- Easily pinpoint the most relevant content through robust filtering options.
- Manipulate the order of questions or scramble questions and/or answers.
- Pin questions to a specific location within a test.
- Determine your preferred treatment of algorithmic questions.
- Choose the layout and spacing.
- Add instructions and configure default settings.

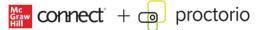
Test Builder provides a secure interface for better protection of content and allows for just-in-time updates to flow directly into assessments.

Tegrity: Lectures 24/7

Tegrity in Connect is a tool that makes class time available 24/7 by automatically capturing every lecture. With a simple one-click start-and-stop process, you capture all computer screens and corresponding audio in a format that is easy to search, frame by frame. Students can replay any part of any class with easy-to-use, browser-based viewing on a PC, Mac, iPod, or other mobile device.

Educators know that the more students can see, hear, and experience class resources, the better they learn. In fact, studies prove it. Tegrity's unique search feature helps students efficiently find what they need, when they need it, across an entire semester of class recordings. Help turn your students' study time into learning moments immediately supported by your lecture. With Tegrity, you also increase intent listening and class participation by easing students' concerns about note-taking. Using Tegrity in Connect will make it more likely you will see students' faces, not the tops of their heads.

Remote Proctoring and Browser-Locking Capabilities



New remote proctoring and browser-locking capabilities, hosted by Proctorio within Connect, provide control of the assessment environment by enabling security options and verifying the identity of the student.

Seamlessly integrated within Connect, these services allow instructors to control students' assessment experience by restricting browser activity, recording students' activity, and verifying students are doing their own work.

Instant and detailed reporting gives instructors an at-a-glance view of potential academic integrity concerns, thereby avoiding personal bias and supporting evidence-based claims.

STUDENT RESOURCES

Student resources for this edition can be found through the Library tab in your *Connect Finance* course. If you aren't using Connect, visit us at **connect.mheducation.com** to learn more, and ask your professor about using it in your course for access to a great group of supplement resources!

Excel Resources

For those seeking additional practice, students can access Excel template problems and Excel Master, designed by Brad Jordan and Joe Smolira.



Narrated Lecture Videos

Updated for this edition, the Narrated Lecture videos provide real-world examples accompanied by step-by-step instructions and explanations for solving problems presented in the chapter. The Concept Checks from the text are also integrated into the slides to reinforce the key topics in the chapter. Designed specifically to appeal to the different learning methods of students, the slides provide a visual and audio explanation of topics and problems.

TEACHING SUPPORT

Along with having access to all of the student resource materials through the Connect Library tab, you also have password-protected access to the Instructor's Manual, solutions to end-of-chapter problems and cases, Instructor's PowerPoint, Excel Template Solutions, video clips, and video projects and questions.

HOW THE MARKET WORKS

Students receive free access to this web-based portfolio simulation with a hypothetical brokerage account to buy and sell stocks and mutual funds. Students can use the real data found at this site in conjunction with the chapters on investments. They can also compete against students in their class and around the United States to run the most successful portfolio. This site is powered by Stock-Trak, the leading provider of investment simulation services to the academic community.

AVAILABLE FOR PURCHASE AND PACKAGING

FinGame Online 5.0

By LeRoy Brooks, John Carroll University

(ISBN 10: 0077219880/ISBN 13: 9780077219888)

Just \$15.00 when packaged with this text. In this comprehensive simulation game, students control a hypothetical company over numerous periods of operation. The game is now tied to the text by exercises found on the Connect Student Library. As students make major financial and operating decisions for their company, they will develop and enhance their skills in financial management and financial accounting statement analysis.

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At McGraw Hill, we understand that getting the most from new technology can be challenging. That's why our services don't stop after you purchase our products. You can chat with our Product Specialists 24 hours a day to get product training online. Or you can search our knowledge bank of Frequently Asked Questions on our support website. For Customer Support, call **800-331-5094**, or visit **mpss.mhhe.com**. One of our Technical Support Analysts will be able to assist you in a timely fashion.

Assurance of Learning Ready

Assurance of Learning is an important element of many accreditation standards. *Fundamentals of Corporate Finance*, 13e, is designed specifically to support your assurance of learning initiatives. Each chapter in the book begins with a list of numbered learning







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"I really liked this app—it made it easy to study when you don't have your textbook in front of you."

- Jordan Cunningham, Eastern Washington University



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Learning for everyone

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objectives that appear throughout the chapter, as well as in the end-of-chapter problems and exercises. Every test bank question is also linked to one of these objectives, in addition to level of difficulty, topic area, Bloom's Taxonomy level, and AACSB skill area. With Connect, McGraw Hill's online homework solution, and EZ Test, McGraw Hill's easy-to-use test bank software, you can search the test bank using these and other categories, providing an engine for targeted Assurance of Learning analysis and assessment.

AACSB Statement

McGraw Hill is a proud corporate member of AACSB International. Understanding the importance and value of AACSB Accreditation, *Fundamentals of Corporate Finance*, 13e, has sought to recognize the curricula guidelines detailed in the AACSB standards for business accreditation by connecting selected questions in the test bank to the general knowledge and skill guidelines found in the AACSB standards.

The statements contained in *Fundamentals of Corporate Finance*, 13e, are provided only as a guide for the users of this text. The AACSB leaves content coverage and assessment within the purview of individual schools, the mission of the school, and the faculty. While *Fundamentals of Corporate Finance*, 13e, and the teaching package make no claim of any specific AACSB qualification or evaluation, we have, within the test bank, labeled selected questions according to the eight general knowledge and skills areas.



Acknowledgments

To borrow a phrase, writing an introductory finance textbook is easy—all you do is sit down at a word processor and open a vein. We never would have completed this book without the incredible amount of help and support we received from literally hundreds of our colleagues, students, editors, family members, and friends. We would like to thank, without implicating, all of you.

Clearly, our greatest debt is to our many colleagues (and their students) who, like us, wanted to try an alternative to what they were using and made the decision to change. Needless to say, without this support, we would not be publishing a 13th edition!

A great many of our colleagues read the drafts of our first and subsequent editions. The fact that this book has so little in common with our earliest drafts, along with the many changes and improvements we have made over the years, is a reflection of the value we placed on the many comments and suggestions that we received. To the following reviewers, then, we are grateful for their many contributions:

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We are lucky to have had skilled and experienced instructors developing the supplement material for this edition. We greatly appreciate the contributions of online coauthor Joe Smolira, Belmont University, who worked closely with us to develop the Solutions Manual and the new and improved Instructor's Guide and to create Excel templates for many of the end-of-chapter problems. Thank you also to Heidi Toprac for thorough updating, revising, and tagging of every problem in the test bank.

The following proofers did outstanding work on this edition of *Fundamentals*: Emily Bello and Steve Hailey. To them fell the unenviable task of technical proofreading and, in particular, careful checking of each calculation throughout the text and Instructor's Manual.

Finally, in every phase of this project, we have been privileged to have had the complete and unwavering support of a great organization, McGraw Hill. We especially thank the sales group. The suggestions they provide, their professionalism in assisting potential adopters, and the service they provide to current users have been a major factor in our success.

We are deeply grateful to the select group of professionals who served as our development team on this edition: Chuck Synovec, Director; Allison McCabe-Carroll, Senior Product Developer; Trina Maurer, Senior Marketing Manager; Matt Diamond, Senior Designer; Susan Trentacosti, Lead Core Project Manager. Others at McGraw Hill, too numerous to list here, have improved the book in countless ways.

Throughout the development of this edition, we have taken great care to discover and eliminate errors. Our goal is to provide the best textbook available on the subject. To ensure that future editions are error-free, we gladly offer \$10 per arithmetic error to the first individual reporting it as a modest token of our appreciation. More than this, we would like to hear from instructors and students alike. Please write and tell us how to make this a better text. Forward your comments to Dr. Brad Jordan, c/o Editorial—Finance, McGraw Hill, 1120 S. Riverside Plaza, Chicago, IL 60606.

Stephen A. Ross Randolph W. Westerfield Bradford D. Jordan





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In Their Own Words Boxes

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Robert C. Higgins University of Washington On Sustainable Growth

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Edward I. Altman New York University On Junk Bonds and Leveraged Loans

CHAPTER 10

Samuel C. Weaver Lehigh University
On Capital Budgeting at The Hershey Company

CHAPTER 12

Roger Ibbotson Yale University
On Capital Market History

Jeremy Siegel University of Pennsylvania
On Stocks for the Long Run

Richard Roll California Institute of Technology
On Market Efficiency

CHAPTER 14

Bennett Stewart EVA Dimensions
On EVA

Samuel C. Weaver Lehigh University
On Cost of Capital and Hurdle Rates at The Hershey Company

CHAPTER 15

Jay R. Ritter University of Florida
On IPO Underpricing around the World

CHAPTER 16

Merton H. Miller

On Capital Structure: M&M 30 Years Later

CHAPTER 17

Fischer Black

On Why Firms Pay Dividends

CHAPTER 22

Hersh Shefrin Santa Clara University
On Behavioral Finance

CHAPTER 24

Erik Lie University of Iowa On Option Backdating

Robert C. Merton Harvard University, Massachusetts Institute of Technology

On Applications of Options Analysis

Pedagogical Use of Color

Throughout the 13th edition of *Fundamentals of Corporate Finance*, we make color a functional dimension of the discussion. In almost every chapter, color plays an extensive and largely self-evident role. Color in these chapters alerts students to the relationship between numbers in a discussion and an accompanying table or figure.

CHAPTER 2

Blue: Identifies net capital spending and change in net working capital Green: Identifies cash flow numbers

CHAPTERS 3 AND 4

Throughout the chapter

Blue: Identifies income statements

Green: Identifies balance sheets (Also see all 23 ratios in Chapter 3)

CHAPTER 7

Section 7.4

Blue: Identifies the implicit interest expense Green: Identifies the straight-line interest expense

CHAPTER 9

Section 9.5

Blue: Identifies Project A Green: Identifies Project B

CHAPTER 13

Sections 13.1 and 13.2 Blue: Identifies Stock L Green: Identifies Stock U

Section 13.7

Blue: Identifies Asset B Green: Identifies Asset A

CHAPTER 14

Section 14.2

Blue: Identifies dollar and percentage changes in dividends

Green: Identifies dividends

CHAPTER 15

Section 15.9

Blue: Identifies values of shares with and without dilution

Green: Identifies original values of shares

CHAPTER 16

Section 16.2

Blue: Identifies the proposed capital structure Green: Identifies the current capital structure

Section 16.4

Blue: Identifies Firm L

Green: Identifies Firm U

CHAPTER 18

Section 18.4

Blue: Identifies total cash collections

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Green: Identifies total cash disbursements

Bold Black: Identifies the net cash inflows

CHAPTER 19

Section 19.2

Blue: Receipts and deposits

Green: Total float

End-of-chapter Appendix

Blue: Identifies contributing costs

Green: Identifies the opportunity, trading, and total costs

CHAPTER 20

Section 20.8

Blue: Identifies numbers exceeding the cost-minimizing restock quantity Green: Identifies numbers falling below the cost-minimizing restock

Bold Black: Identifies cost-minimizing quantity

CHAPTER 21

Section 21.5

Blue: Identifies cash flows

Green: Identifies expected exchange rates

CHAPTER 23

Sections 23.2, 23.3, and 23.6

Blue: Identifies the payoff profile

Green: Identifies the risk profile

Magenta: Identifies the hedge position

CHAPTER 24

Section 24.1

Blue: Identifies puts Green: Identifies calls

Section 24.2

Blue: Identifies stock value Green: Identifies portfolio value

CHAPTER 26

Sections 26.3 and 26.5 (See Tables 26.1 and 26.2)

Blue: Identifies Firm A and Global Resources

Green: Identifies Firm B and Regional Enterprises

Bold Black: Identifies the merged firm, Firm AB, and the merged identity of Global Resources

CHAPTER 27

Tables 27.2 and 27.3

Blue: Identifies cash flow components Green: Identifies total cash flow